



COPY NO. 14

26 June 1946

CENTRAL INTELLIGENCE GROUP

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CORRECTION TO C.I.G.

FUNCTIONS OF THE DIRECTOR OF CENTRAL INTELLIGENCE

Memorandum by the Director of Central Intelligence

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Based upon informal discussions of [REDACTED] it is considered desirable that the proposed N.I.A. Directive in Appendix "A" thereto be amended as shown in the attached revision.

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It is therefore requested that the revised pages 4, 5, and 6 be substituted in each copy of [REDACTED] and the superseded pages destroyed [REDACTED]

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HOYT S. VANDENBERG  
Lieutenant General, USA  
Director of Central Intelligence

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APPENDIX "A"

NATIONAL INTELLIGENCE AUTHORITY

D R A F T

PROPOSED N.I.A. DIRECTIVE

FUNCTIONS OF THE DIRECTOR OF CENTRAL INTELLIGENCE

Pursuant to the President's letter of 22 January 1946 designating this Authority as responsible for planning, developing, and coordinating all Federal foreign intelligence activities so as to assure the most effective accomplishment of the intelligence mission related to the national security, the functions of the Director of Central Intelligence are hereby redefined as follows, subject to the provisions of said letter:

1. Paragraph 3 of the President's letter of 22 January 1946 defined the functions of the Director of Central Intelligence as follows:

"3. Subject to the existing law, and to the direction and control of the National Intelligence Authority, the Director of Central Intelligence shall:

"a. Accomplish the correlation and evaluation of intelligence relating to the national security, and the appropriate dissemination within the Government of the resulting strategic and national policy intelligence. In so doing, full use shall be made of the staff and facilities of the intelligence agencies of your departments.

"b. Plan for the coordination of such of the activities of the Intelligence agencies of your departments as relate to the national security and recommend to the

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National Intelligence Authority the establishment of such over-all policies and objectives as will assure the most effective accomplishment of the national intelligence mission.

"c. Perform, for the benefit of said intelligence agencies, such services of common concern as the National Intelligence Authority determines can be more efficiently accomplished centrally.

"d. Perform such other functions and duties related to intelligence affecting the national security as the President and the National Intelligence Authority may from time to time direct."

2. In performing the functions specified in paragraph 3-a of the President's letter, the Director of Central Intelligence is hereby authorized to undertake such basic research and analysis of intelligence and counter-intelligence information related to the national security as may, in his opinion and that of the appropriate member of the Intelligence Advisory Board, be required to supplement the research and analysis performed by the State, War and Navy Departments in the fields of primary interest to each of those Departments. This will include the centralization of research and analysis activities of common but secondary interest to more than one of those Departments when, in the opinion of the Director of Central Intelligence and the appropriate members of the Intelligence Advisory Board, such activities can be more efficiently or effectively performed centrally.

3. In addition to the functions specified in paragraph 3-b of the President's letter, the Director of Central Intelligence is hereby directed to act as the agent of this Authority in coordinating and supervising all Federal foreign intelligence activities related to the national security in accordance with the over-all policies and objectives established by this Authority.

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4. Pursuant to paragraph 3-c of the President's letter, the Director of Central Intelligence is hereby directed to perform the following services of common concern which this Authority has determined can be more efficiently accomplished centrally:

a. Conduct of all organized Federal espionage and counter-espionage operations for the collection of foreign intelligence information required for the national security.

b. Conduct of all Federal monitoring of press and propaganda broadcasts of foreign powers required for the collection of intelligence information related to the national security.

5. To the extent of available appropriations and within the limits of their capabilities, as determined by the respective Departments, the State, War and Navy Departments will make available to the Director of Central Intelligence, upon his request, the funds, personnel, facilities and other assistance required for the performance of the functions authorized herein. At the earliest practicable date, the Director of Central Intelligence will submit for approval by this Authority any supplemental budget required to perform the functions authorized herein, in addition to the appropriations already available for this purpose in the State, War and Navy Departments.

6. Where the performance of functions authorized herein requires the liquidation, transfer or integration of funds, personnel or facilities for existing activities of the State, War and Navy Departments, the liquidation, transfer or integration will be accomplished at the earliest practicable date as agreed to by the Director of Central Intelligence and the official responsible for such activities so as to involve a minimum of interruption in the performance of these functions.

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C.I.G. [REDACTED]

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20 June 1946CENTRAL INTELLIGENCE GROUPFUNCTIONS OF THE DIRECTOR OF CENTRAL INTELLIGENCE

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- References: a. Minutes, I.A.B. 2nd Meeting, Item 4  
 b. Minutes, I.A.B. 3rd Meeting, Item 1  
 c. C.I.G. [REDACTED]  
 d. Minutes, I.A.B. 5th Meeting, Item 1

Memorandum by the Director of Central Intelligence

1. The former and the present Directors of Central Intelligence are in agreement that the initial organizing and planning stages of the Central Intelligence Group have been completed, and that the time has arrived to request that the National Intelligence Authority authorize the Director of Central Intelligence to undertake certain operations and functions of vital importance to the national intelligence mission. The enclosed report to the National Intelligence Authority is designed to obtain that authority.

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2. Attention is invited to the fact that the provisions of paragraph 2 of Appendix "A" hereto have been previously discussed in reference b. The provisions of paragraph 4 a of Appendix "A" hereto were briefly discussed in reference a. Paragraph 4 b is intended to serve in lieu of the revision of C.I.G. [REDACTED] agreed in reference d. Paragraph 3 of Appendix "A" hereto has not been previously discussed by the Intelligence Advisory Board, although its concept has been incorporated in approved papers on specific problems involving the coordination of intelligence activities.

3. It is recommended that the Intelligence Advisory Board concur in the submittal of the Enclosure for consideration by the National Intelligence Authority.

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HOYT S. VANDENBERG  
 Lieutenant General, USA  
 Director of Central  
 Intelligence

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E N C L O S U R E

D R A F T

NATIONAL INTELLIGENCE AUTHORITY

FUNCTIONS OF THE DIRECTOR OF CENTRAL INTELLIGENCE

References: a. President's letter of 22 January 1946  
b. N.I.A. Directive No. 1  
c. N.I.A. Directive No. 2

Report by the Director of Central Intelligence, with the  
Unanimous Concurrence of the Intelligence Advisory Board

1. The President's letter of 22 January 1946, directing the establishment of the National Intelligence Authority, contained, in paragraph 3 thereof, a general description of the functions envisaged for the Director of Central Intelligence. N.I.A. Directive No. 1, containing the basic policies and procedures governing the Central Intelligence Group, further clarified the functions of the Director of Central Intelligence, particularly as regards his relationship with the National Intelligence Authority and the Intelligence Advisory Board. N.I.A. Directive No. 2 contained an initial personnel authorization for the Central Intelligence Group, providing only the minimum necessary for the tasks of organizing, surveying pressing problems, and meeting initial requirements. N.I.A. Directive No. 2 also instructed the Director of Central Intelligence to submit his recommendations for augmentation of the Central Intelligence Group as soon as practicable. Pursuant to those instructions, this report proposes a redefinition of the functions of the Director of Central Intelligence which will give him the necessary authority to augment the Central Intelligence Group so that he may effectively perform his assigned missions.

2. A draft N.I.A. directive, redefining the functions of the Director of Central Intelligence, is contained in Enclosure "A" (Appendix "A" hereto). Discussion of the provisions of this draft directive is contained in Enclosure "B" (Appendix "B" hereto).

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3. The former Director of Central Intelligence, Rear Admiral Sidney W. Souers, has concurred in the recommendations contained herein. This report also has the unanimous concurrence of the Intelligence Advisory Board, which included the Director of the Federal Bureau of Investigation in this case.

4. It is recommended that the National Intelligence Authority approve the draft directive in Enclosure "A" (Appendix "A" hereto).



APPENDIX "A"

NATIONAL INTELLIGENCE AUTHORITY

D R A F T

PROPOSED N.I.A. DIRECTIVE

FUNCTIONS OF THE DIRECTOR OF CENTRAL INTELLIGENCE

Pursuant to the President's letter of 22 January 1946 designating this Authority as responsible for planning, developing and coordinating all Federal foreign intelligence activities so as to assure the most effective accomplishment of the intelligence mission related to the national security, the functions of the Director of Central Intelligence are hereby redefined as follows:

1. Paragraph 3 of the President's letter of 22 January 1946 defined the functions of the Director of Central Intelligence as follows:

"3. Subject to the existing law, and to the direction and control of the National Intelligence Authority, the Director of Central Intelligence shall:

"a. Accomplish the correlation and evaluation of intelligence relating to the national security, and the appropriate dissemination within the Government of the resulting strategic and national policy intelligence. In so doing, full use shall be made of the staff and facilities of the intelligence agencies of your departments.

"b. Plan for the coordination of such of the activities of the Intelligence agencies of your Departments as relate to the national security and recommend to the National Intelligence Authority the establishment of such over-all policies and objectives as will assure the most effective accomplishment of the national intelligence mission.

"c. Perform, for the benefit of said intelligence agencies, such services of common concern as the National Intelligence Authority determines can be more efficiently accomplished centrally.

"d. Perform such other functions and duties related to intelligence affecting the national security as the President and the National Intelligence Authority may from time to time direct."

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2. In performing the functions specified in paragraph 3 a of the President's letter, the Director of Central Intelligence is hereby authorized to undertake such basic research and analysis of intelligence and counter-intelligence information as may in his opinion be required to produce the necessary strategic and national policy intelligence. This will include the centralization of research and analysis activities of common intelligence interest to more than one agency when, in the opinion of the Director of Central Intelligence, such activities can be more efficiently performed centrally. [Under such procedure, existing organizations of the State, War and Navy Departments, including their funds, personnel and facilities, performing those functions, will be integrated into the Central Intelligence Group as a central service to all intelligence agencies subject to N.I.A. coordination.]

3. In addition to the functions specified in paragraph 3 b of the President's letter, the Director of Central Intelligence is hereby directed to act as the executive agent of this Authority in coordinating and supervising all Federal foreign intelligence activities related to the national security in accordance with the over-all policies and objectives established by this Authority.

4. Pursuant to paragraph 3 c of the President's letter, the Director of Central Intelligence is hereby directed to perform the following services of common concern which this Authority has determined can be more efficiently accomplished centrally:

a. Conduct of all Federal espionage and counter-espionage operations for the collection of foreign intelligence information required for the national security.

b. Conduct of all Federal monitoring of press and propaganda broadcasts of foreign powers required for the collection of intelligence information related to the national security.

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5. To the extent of available appropriations and within the limits of their capabilities, the State, War and Navy Departments will make available to the Director of Central Intelligence, upon his request, the necessary funds, personnel, facilities and other assistance required for the performance of the functions authorized herein. At the earliest practicable date, the Director of Central Intelligence will submit for approval by this Authority any supplemental budget required to perform the functions authorized herein, in addition to the appropriations available for this purpose in the State, War and Navy Departments.

6. Where the performance of functions authorized herein requires the liquidation, transfer or integration of funds, personnel or facilities for existing activities of the State, War and Navy Departments, the liquidation, transfer or integration will be accomplished at the earliest practicable date by mutual agreement between the Director of Central Intelligence and the official now responsible for such activities so as to involve a minimum of interruption in the performance of these functions.

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APPENDIX "B"DISCUSSION

Discussion by paragraphs of the provisions of the draft directive in Enclosure "A" (Appendix "A" hereto) follows:

Paragraph 2: Paragraph 3-a of the President's letter makes the Director of Central Intelligence responsible for the correlation, evaluation and dissemination of strategic and national policy intelligence relating to the national security, making full use of the staff and facilities of the intelligence agencies of the State, War and Navy Departments. This means that the Director of Central Intelligence is responsible for the accuracy, adequacy and timeliness of intelligence required for the national security. To discharge his vital responsibilities, the Director of Central Intelligence should not be required to rely solely upon evaluated intelligence from the various Departments. He should also have the authority, when he deems it necessary in the interests of national security, to undertake within the Central Intelligence Group basic research and analysis of original and unevaluated intelligence and counter-intelligence information from all available sources. This authority is especially necessary to ensure adequate coverage, from a national viewpoint, of those fields which are of common intelligence interest to more than one agency, such as economics, science, biography, geography, sociology, etc. In many of those fields the national security requires that basic research and analysis activities be centralized so as to serve the intelligence agencies subject to N.I.A. coordination.

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Paragraph 3: Paragraph 3-b of the President's letter charges the Director of Central Intelligence with planning

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for the coordination of intelligence activities related to the national security and recommending over-all policies and objectives to the National Intelligence Authority. No provision is made in the President's letter for an executive agent of the National Intelligence Authority who will be responsible for coordinating and supervising intelligence activities related to the national security so as to ensure that policies are properly implemented and objectives are successfully accomplished. Such coordination and supervision is considered a necessary step in the effective execution of the national intelligence program. It is therefore recommended that the Director of Central Intelligence be specifically charged with this responsibility.

Paragraph 4-a: It is considered that the conduct of all Federal espionage and counterespionage operations for the collection of foreign intelligence information required for the national security can be more efficiently accomplished centrally by the Director of Central Intelligence for the following reasons:


A. Conduct of this type of operation by the executive departments would almost certainly embarrass these departments in the conduct of their official overt activities.

B. Such operations must be centrally controlled to ensure that they serve the national interest rather than the interests of any single department or agency, and that they do not conflict with overt intelligence activities.

C. Since such operations require maximum security they should be performed by a single closely controlled central agency.

D. The danger of competition and confusion between agents of different agencies necessitates the use of a single agency. Moreover, the interdependency and interrelationships between geographical areas and foreign countries makes it imperative that there be one agency with world coverage. This does not, of course, preclude the use of specialized

departmental personnel under rigid central control.

  
E. The difficult and specialized administrative problems involved in such operations make a single central agency more efficient and economical.

Paragraph 4-b: It is recommended that the conduct of all Federal monitoring of press and propaganda broadcasts of foreign powers required for the collection of intelligence information related to the national security be centrally operated under the Director of Central Intelligence for the following reasons:


A. The present organization carrying on this function under War Department direction should be liquidated because its reports are circulated too generally and its personnel have not been adequately screened for security.

B. This function is of value to the State, War, Navy and other Government departments. It should therefore be centrally directed to serve the needs of all these departments.

C. The Department of State appears to have the greatest interest, but the War Department is the only agency which has included funds for this function in its 1947 budget. The Department of State, however, has stated that it is not practicable for that Department to assume responsibility for this operation. The War Department considers that under no circumstances should it engage on a continuing basis in this predominantly nonmilitary intelligence function. The same viewpoint applies to the Navy Department. It therefore appears that this function is a service of common concern which can be accomplished more efficiently centrally.

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Paragraph 5: The primary source of funds, personnel and facilities required by the Director of Central Intelligence to discharge the functions proposed in this report,

  
should be those which can be made available by the State, War and Navy Departments. Since, however, some of these functions have not been performed by any department, or have not been performed on the adequate scale now contemplated, the Director of Central Intelligence should be authorized to submit for N.I.A. approval any supplemental budget required pursuant to this directive.

Paragraph 6: This paragraph is intended to ensure that the transition of any activities from departmental to central direction or operations be accomplished with a minimum of interruption in the performance of those functions.

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24 June, 1946

## MEMORANDUM FOR THE CHIEF, CENTRAL PLANNING STAFF

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SUBJECT: Comments upon C.I.G. [REDACTED]

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In accordance with verbal instructions under date of 21 June, 1946, the following comments upon C.I.G. [REDACTED] are submitted:

1. The papers concerned are essential instruments to establish the Director of Central Intelligence and the Central Intelligence Group in their rightful place--in conformity with the President's letter of 22 January 1946--as the keystone of the arch supporting the national security, and are considered to be generally excellent for the purpose.

2. However, a questionable item is noted in paragraph 2, of the Proposed N.I.A. Directive (page 5). The following changes in the wording of that paragraph are suggested:

a. Present wording:

"2. In performing the functions specified in paragraph 3.a., of the President's letter, the Director of Central Intelligence is hereby authorized to undertake such basic research and analysis of intelligence and counter-intelligence information as may in his opinion be required to produce the necessary strategic and national policy intelligence. This will include the centralization of research and analysis activities of common intelligence interest to more than one agency when, in the opinion of the Director of Central Intelligence, such activities can be more efficiently performed centrally-----."

b. Suggested new wording:

"2. In performing the functions specified in paragraph 3.a., of the President's letter, the Director of Central Intelligence is hereby authorized to undertake such basic research and analysis of intelligence and counter-intelligence information as the Intelligence Advisory Board, acting for the National Intelligence Authority, may determine to be required to produce the necessary strategic and national policy intelligence. This will include the centralization of research and analysis activities of common intelligence interest to more than one agency when the Director of Central Intelligence, with the concurrence of the Intelligence Advisory Board, determines that such activities can be more efficiently performed centrally-----."

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c. Without a change substantially as suggested in 2.b. above, it is practically certain that State Department, and entirely possible that other Departments, will raise objections to the transfer of portions of their agencies on the basis only of the Director's opinion. Opinion is a personal matter and varies with individuals. Action based upon any individual's opinion, however sound, cannot set the permanent pattern which is sought in the papers under discussion.

3. In the "Discussion" of paragraph 2 (page 7) it is suggested that the last sentence is not a complete argument in its present form and changes therein are suggested as follows:

a. Present wording:

"In many of those fields the national security requires that basic research and analysis activities be centralized so as to serve the intelligence agencies subject to N.I.A. coordination."

b. Suggested new wording:

"In many of those fields economy and efficiency demand that basic research and analysis activities be centralized so as to eliminate the current duplications of effort and expense."

c. The considerations which support the desired centralization are economy and efficiency--not the national security.

4. In the "Discussion" of paragraph 3 (pages 7 and 8) the following changes in the last two sentences are suggested:

a. Present wording:

"Such coordination and supervision is considered a necessary step in the effective execution of the national intelligence program. It is therefore recommended that the Director of Central Intelligence be specifically charged with this responsibility."

b. Suggested new wording:

"Such coordination and supervision is essential to the effective execution of the national intelligence program and can be accomplished most efficiently only when the coordinating and supervisory responsibility is centered in one appropriate person. The Director of Central Intelligence, under the authority implicit in the President's letter, is the obviously appropriate person to be charged with this responsibility."

5. In the "Discussion" of paragraph 4.a. (D-Page 8) it is suggested that the last sentence be changed as follows:

a. Present wording:

"This does not, of course, preclude the use of specialized departmental personnel under rigid central control."

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b. Suggested new wording:  
"This does not, of course, preclude the use of specialized departmental personnel in the performance of specific departmental missions under rigid central control."

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[REDACTED]

Colonel, GSC  
Acting Chief, Information Branch, C.P.S.

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References: (a) Minutes, I.A.B. 2nd Meeting, Item 4  
 (b) Minutes, I.A.B. 3rd Meeting, Item 1  
 (c) C.I.G. [REDACTED]  
 (d) Minutes, I.A.B. 5th Meeting, Item 1

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Memorandum by the Director of Central Intelligence

1. The former and the present Directors of Central Intelligence are in agreement that the initial organizing and planning stages of the Central Intelligence Group have been completed, and that the time has arrived to request that the National Intelligence Authority authorize the Director of Central Intelligence to undertake certain operations and functions of vital importance to the national intelligence mission. The enclosed report to the National Intelligence Authority is designed to obtain that authority.

2. Attention is invited to the fact that the provisions of paragraph 2 of Appendix "A" hereto have been previously discussed in reference (b). The provisions of paragraph 4-a of Appendix "A" hereto were briefly discussed in reference (a). Paragraph 4-b is intended to serve in lieu of the revision of C.I.G. [REDACTED] agreed in reference (d). Paragraph 3 of Appendix "A" hereto has not been previously discussed by the Intelligence Advisory Board, although its concept has been incorporated in approved papers on specific problems involving the coordination of intelligence activities.

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3. It is recommended that the Intelligence Advisory Board concur in the submittal of the Enclosure for consideration by the

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National Intelligence Authority.

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[REDACTED]  
 HOYT S. VANDENBERG  
 Lieutenant General, USA  
 Director

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NATIONAL INTELLIGENCE AUTHORITY

FUNCTIONS OF THE DIRECTOR OF CENTRAL INTELLIGENCE

References: (a) President's letter of 22 January 1936  
(b) N.I.A. Directive No. 1  
(c) N.I.A. Directive No. 2

Report by the Director of Central Intelligence, with the  
Unanimous Concurrence of the Intelligence Advisory Board

1. The President's letter of 22 January 1946, directing the establishment of the National Intelligence Authority, contained, in paragraph 3 thereof, a general description of the functions envisaged for the Director of Central Intelligence. N.I.A. Directive No. 1, containing the basic policies and procedures governing the Central Intelligence Group, further clarified the functions of the Director of Central Intelligence, particularly as regards his relationship with the National Intelligence Authority and the Intelligence Advisory Board. N.I.A. Directive No. 2 contained an initial personnel authorization for the Central Intelligence Group, providing only the minimum necessary for the tasks of organizing, surveying pressing problems, and meeting initial requirements. N.I.A. Directive No. 2 also instructed the Director of Central Intelligence to submit his recommendations for augmentation of the Central Intelligence Group as soon as practicable. Pursuant to those instructions, this report proposes a redefinition of the functions of the Director of Central Intelligence which will give him the necessary authority to augment the Central Intelligence Group so that he may effectively perform his assigned missions.

2. A draft N.I.A. directive, redefining the functions of the Director of Central Intelligence, is contained in Enclosure "A"

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(Appendix "A" hereto). Discussion of the provisions of this draft directive is contained in Enclosure "B" (Appendix "B" hereto).

3. The former Director of Central Intelligence, Rear Admiral Sidney W. Souers, has concurred in the recommendations contained herein. This report also has the unanimous concurrence of the Intelligence Advisory Board, which included the Director of the Federal Bureau of Investigation in this case.

4. It is recommended that the National Intelligence Authority approve the draft directive in Enclosure "A" (Appendix "A" hereto).

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APPENDIX "A"

NATIONAL INTELLIGENCE AUTHORITY

D R A F T

PROPOSED N.I.A. DIRECTIVE

FUNCTIONS OF THE DIRECTOR OF CENTRAL INTELLIGENCE

Pursuant to the President's letter of 22 January 1946 designating this Authority as responsible for planning, developing and coordinating all Federal foreign intelligence activities so as to assure the most effective accomplishment of the intelligence mission related to the national security, the functions of the Director of Central Intelligence are hereby redefined as follows:

1. Paragraph 3 of the President's letter of 22 January 1946 defined the functions of the Director of Central Intelligence as follows:

"3. Subject to the existing law, and to the direction and control of the National Intelligence Authority, the Director of Central Intelligence shall:

"a. Accomplish the correlation and evaluation of intelligence relating to the national security, and the appropriate dissemination within the Government of the resulting strategic and national policy intelligence. In so doing, full use shall be made of the staff and facilities of the intelligence agencies of your Departments.

"b. Plan for the coordination of such of the activities of the Intelligence agencies of your Departments as relate to the national security and recommend to the National Intelligence Authority the establishment of such over-all policies and objectives as will assure the most effective accomplishment of the national intelligence mission.

"c. Perform, for the benefit of said intelligence agencies, such services of common concern as the National Intelligence Authority determines can be more efficiently accomplished centrally.

"d. Perform such other functions and duties related to intelligence affecting the national security as the President and the National Intelligence Authority may from time to time direct."

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2. In performing the functions specified in paragraph 3-a of the President's letter, the Director of Central Intelligence is hereby authorized to undertake such basic research and analysis of intelligence and counter-intelligence information as may in his opinion be required to produce the necessary strategic and national policy intelligence. This will include the centralization of research and analysis activities of common intelligence interest to more than one agency when, in the opinion of the Director of Central Intelligence, such activities can be more efficiently performed centrally. Under such procedure, existing organizations of the State, War and Navy Departments, including their funds, personnel and facilities, performing those functions, will be integrated into the Central Intelligence Group as a central service to all intelligence agencies subject to our coordination.

3. In addition to the functions specified in paragraph 3-b of the President's letter, the Director of Central Intelligence is hereby directed to act as the executive agent of this Authority in coordinating and supervising all Federal foreign intelligence activities related to the national security in accordance with the over-all policies and objectives established by this Authority.

4. Pursuant to paragraph 3-c of the President's letter, the Director of Central Intelligence is hereby directed to perform the following services of common concern which this Authority has determined can be more efficiently accomplished centrally:

a. Conduct of all Federal espionage and counter-espionage operations for the collection of foreign intelligence information required for the national security.

b. Conduct of all Federal monitoring of press and propaganda broadcasts of foreign powers required for the collection of intelligence information related to the national security.

5. To the extent of available appropriations and within the limits of their capabilities, the State, War and Navy Departments will make available to the Director of Central Intelligence, upon his request, the necessary funds, personnel, facilities and other assistance required for the performance of the functions authorized herein. At the earliest practicable date, the Director of Central Intelligence will submit for approval by this Authority any supplemental budget required to perform the functions authorized herein, in addition to the appropriations available for this purpose in the State, War and Navy Departments.

6. Where the performance of functions authorized herein requires the liquidation, transfer or integration of funds, personnel or facilities for existing activities of the State, War and Navy Departments, the liquidation, transfer or integration will be accomplished at the earliest practicable date by mutual agreement between the Director of Central Intelligence and the official now responsible for such activities so as to involve a minimum of interruption in the performance of these functions.



APPENDIX "B"

DISCUSSION

Discussion by paragraphs of the provisions of the draft directive in Enclosure "A" (Appendix "A" hereto) follows:

Paragraph 2: Paragraph 3-a of the President's letter makes the Director of Central Intelligence responsible for the correlation, evaluation and dissemination of strategic and national policy intelligence relating to the national security, making full use of the staff and facilities of the intelligence agencies of the State, War and Navy Departments. This means that the Director of Central Intelligence is responsible for the accuracy, adequacy and timeliness of intelligence required for the national security. To discharge his vital responsibilities, the Director of Central Intelligence should not be required to rely solely upon evaluated intelligence from the various Departments. He should also have the authority, when he deems it necessary in the interests of national security, to undertake within the Central Intelligence Group basic research and analysis of original and unevaluated intelligence and counter-intelligence information from all available sources. This authority is especially necessary to ensure adequate coverage, from a national viewpoint, of those fields which are of common intelligence interest to more than one agency, such as economics, science, biography, geography, sociology, etc.. In many of those fields the national

Appendix "B"

security requires that basic research and analysis activities be centralized so as to serve the intelligence agencies subject to N.I.A. coordination.

Paragraph 3: Paragraph 3-b of the President's letter charges the Director of Central Intelligence with planning for the coordination of intelligence activities related to the national security and recommending over-all policies and objectives to the National Intelligence Authority. No provision is made in the President's letter for an executive agent of the National Intelligence Authority who will be responsible for coordinating and supervising intelligence activities related to the national security so as to ensure that policies are properly implemented and objectives are successfully accomplished. Such coordination and supervision is considered a necessary step in the effective execution of the national intelligence program. It is therefore recommended that the Director of Central Intelligence be specifically charged with this responsibility.

Paragraph 4-a: It is considered that the conduct of all Federal espionage and counter-espionage operations for the collection of foreign intelligence information required for the national security can be more efficiently accomplished centrally by the Director of Central Intelligence for the following reasons:

- A. Conduct of this type of operation by the executive departments would almost certainly embarrass these departments in the conduct of their official overt activities.
- B. Such operations must be centrally controlled to ensure that they serve the national interest rather than the interests of any single department or agency, and that they do not conflict with overt intelligence activities.

Appendix "B"

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C. Since such operations require maximum security they should be performed by a single closely controlled central agency.

D. The danger of competition and confusion between agents of different agencies necessitates the use of a single agency. Moreover, the interdependency and inter-relationship between geographical areas and foreign countries makes it imperative that there be one agency with world coverage. This does not, of course, preclude the use of specialized departmental personnel under rigid central control.

E. The difficult and specialized administrative problems involved in such operations make a single central agency more efficient and economical.

Paragraph 4-b: It is recommended that the conduct of all Federal monitoring of press and propaganda broadcasts of foreign powers required for the collection of intelligence information related to the national security be centrally operated under the Director of Central Intelligence for the following reasons:

A. The present organization carrying on this function under War Department direction should be liquidated because its reports are circulated too generally and its personnel have not been adequately screened for security.

B. This function is of value to the State, War, Navy and other Government departments. It should therefore be centrally directed to serve the needs of all these departments.

C. The Department of State appears to have the greatest interest, but the War Department is the only agency which has included funds for this function in its 1947

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Appendix "B"

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budget. The Department of State, however, has stated that it is not practicable for that Department to assume responsibility for this operation. The War Department considers that under no circumstances should it engage on a continuing basis in this predominantly non-military intelligence function. The same viewpoint applies to the Navy Department. It therefore appears that this function is a service of common concern which can be accomplished more efficiently centrally.

Paragraph 5: The primary source of funds, personnel and facilities required by the Director of Central Intelligence to discharge the functions proposed in this report, should be those which can be made available by the State, War and Navy Departments. Since, however, some of these functions have not been performed by any department, or have not been performed on the adequate scale now contemplated, the Director of Central Intelligence should be authorized to submit for N.I.A. approval any supplemental budget required pursuant to this directive.

Paragraph 6: This paragraph is intended to ensure that the transition of any activities from departmental to central direction or operation be accomplished with a minimum of interruption in the performance of those functions.

## APPENDIX "A"

NATIONAL INTELLIGENCE AUTHORITYD R A F TPROPOSED N.I.A. DIRECTIVEFUNCTIONS OF THE DIRECTOR OF CENTRAL INTELLIGENCE

Pursuant to the President's letter of 22 January 1946 designating this Authority as responsible for planning, developing and coordinating all Federal foreign intelligence activities so as to assure the most effective accomplishment of the intelligence mission related to the national security, the functions of the Director of Central Intelligence are hereby redefined as follows, subject to the provisions of said letter:

1. Paragraph 3 of the President's letter of 22 January 1946 defined the functions of the Director of Central Intelligence as follows:

"3. Subject to the existing law, and to the direction and control of the National Intelligence Authority, the Director of Central Intelligence shall:

"a. Accomplish the correlation and evaluation of intelligence relating to the national security, and the appropriate dissemination within the Government of the resulting strategic and national policy intelligence. In so doing, full use shall be made of the staff and facilities of the intelligence agencies of your departments.

"b. Plan for the coordination of such of the activities of the Intelligence agencies of your departments as relate to the national security and recommend to the National Intelligence Authority the establishment of such over-all policies and objectives as will assure the most effective accomplishment of the national intelligence mission.

"c. Perform, for the benefit of said intelligence agencies, such services of common concern as the National Intelligence Authority determines can be more efficiently accomplished centrally.

"d. Perform such other functions and duties related to intelligence affecting the national security as the President and the National Intelligence Authority may from time to time direct."

2. In performing the functions specified contemplated in paragraph 3-a of the President's letter, the Director of Central Intelligence is hereby

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authorized to undertake such basic research and analysis of intelligence and counter-intelligence information related to the national security as may, ~~in his opinion and that of the appropriate member of the Intelligence Advisory Board, be required to supplement the research and analysis performed by the State, War and Navy Departments in the fields of primary interest to each of these Departments.~~ be determined by him with the concurrence of the Intelligence Advisory Board as capable of being more efficiently accomplished centrally. ~~This will include the centralization of research and analysis activities of common but secondary interest to more than one of these Departments when, in the opinion of the Director of Central Intelligence and the appropriate members of the Intelligence Advisory Board, such activities can be more efficiently or effectively performed centrally.~~

3. ~~In addition to the functions specified in paragraph 3-b~~ Pursuant to the authority contained in paragraph 3 d of the President's letter, the Director of Central Intelligence is hereby directed to act as the agent of this Authority in ~~coordinating~~ directing and supervising the coordination of all Federal foreign intelligence activities related to the national security in accordance with the over-all policies and objectives established by this Authority.

4. Pursuant to paragraph 3-c of the President's letter, the Director of Central Intelligence is hereby directed to perform the following services of common concern which this Authority has determined can be more efficiently accomplished centrally:

a. Conduct of ~~all~~ an organized Federal espionage and counter-espionage operations for the collection of foreign intelligence information required for the national security.

b. Conduct of ~~all~~ Federal monitoring of press and propaganda broadcasts of foreign powers required for the collection of intelligence information related to the national security.

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5. To the extent of available appropriations and within the limits of their capabilities, as determined by the respective Departments, the State, War and Navy Departments will make available to the Director of Central Intelligence, upon his request, the funds, personnel, facilities and other assistance required for the performance of the functions authorized herein. At the earliest practicable date, the Director of Central Intelligence will submit for approval by this Authority any supplemental budget required to perform the functions authorized herein, in addition to the appropriations already available for this purpose in the State, War and Navy Departments.

6. Where the performance of functions authorized herein requires the liquidation, transfer or integration of funds, personnel or facilities for existing activities of the State, War and Navy Departments, the liquidation, transfer or integration will be accomplished at the earliest practicable date as agreed to by the Director of Central Intelligence and the officials now responsible for such activities so as to involve a minimum of interruption in the performance of these functions.

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## APPENDIX "A"

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1. Paragraph 3 of the President's letter of 22 January 1946 defined the functions of the Director of Central Intelligence as follows:

"3. Subject to the existing law, and to the direction and control of the National Intelligence Authority, the Director of Central Intelligence shall:

"a. Accomplish the correlation and evaluation of intelligence relating to the national security, and the appropriate dissemination within the Government of the resulting strategic and national policy intelligence. In so doing, full use shall be made of the staff and facilities of the intelligence agencies of your departments.

"b. Plan for the coordination of such of the activities of the Intelligence agencies of your departments as relate to the national security and recommend to the National Intelligence Authority the establishment of such over-all policies and objectives as will assure the most effective accomplishment of the national intelligence mission.

"c. Perform, for the benefit of said intelligence agencies, such services of common concern as the National Intelligence Authority determines can be more efficiently accomplished centrally.

"d. Perform such other functions and duties related to intelligence affecting the national security as the President and the National Intelligence Authority *contemplated* may from time to time direct."

2. In performing the functions *contemplated* specified in paragraph 3-~~c~~ of the President's letter, the Director of Central Intelligence is hereby authorized

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to undertake such basic research and analysis of intelligence and counter-intelligence information related to the national security as may, <sup>be determined</sup> ~~in his~~ <sup>by him with the concurrence of the IAB as</sup> ~~in his~~ <sup>Capable of being more efficiently accomplished centrally,</sup> ~~opinion and that of the appropriate member of the Intelligence Advisory Board, be required to supplement the research and analysis performed by~~ the State, War and Navy Departments in the fields of primary interest to each of those Departments. This will include the centralization of research and analysis activities of common but secondary interest to more than one of those Departments when, in the opinion of the Director of Central Intelligence and the appropriate members of the Intelligence Advisory Board, such activities can be more efficiently or effectively performed centrally.

<sup>Pursuant to the authority contained in paragraph 3 d</sup>  
 3. ~~In addition to the functions specified in paragraph 3-b of the President's letter, the Director of Central Intelligence is hereby~~ <sup>directing</sup> ~~directed to~~ <sup>the coordinating</sup> ~~act as the agent of this Authority in coordinating and supervising all Federal foreign intelligence activities related to the national security in accordance with the over-all policies and objectives established by this Authority.~~

4. Pursuant to paragraph 3-c of the President's letter, the Director of Central Intelligence is hereby directed to perform the following services of common concern which this Authority has determined can be more efficiently accomplished centrally:

- a. Conduct of <sup>an</sup> ~~all~~ organized Federal espionage and counter-espionage operations for the collection of foreign intelligence information required for the national security.
- b. Conduct of ~~all~~ Federal monitoring of press and propaganda broadcasts of foreign powers required for the collection of intelligence information related to the national security.

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5. To the extent of available appropriations and within the limits of their capabilities, as determined by the respective Departments, the State-War and Navy Departments will make available to the Director of Central Intelligence, upon his request, the funds, personnel, facilities and other assistance required for the performance of the functions authorized herein. At the earliest practicable date, the Director of Central Intelligence will submit for approval by this Authority any supplemental budget required to perform the functions authorized herein, in addition to the appropriations already available for this purpose in the State, War and Navy Departments.

6. Where the performance of functions authorized herein requires the liquidation, transfer or integration of funds, personnel or facilities for existing activities of the State, War and Navy Departments, the liquidation, transfer or integration will be accomplished at the earliest practicable date as agreed to by the Director of Central Intelligence and the official<sup>4</sup> now responsible for such activities so as to involve a minimum of interruption in the performance of these functions.

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APPENDIX "A"NATIONAL INTELLIGENCE AUTHORITYD R A F TPROPOSED N.I.A. DIRECTIVEFUNCTIONS OF THE DIRECTOR OF CENTRAL INTELLIGENCE

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"b. Plan for the coordination of such of the activities of the Intelligence agencies of your departments as relate to the national security and recommend to the National Intelligence Authority the establishment of such over-all policies and objectives as will assure the most effective accomplishment of the national intelligence mission.

"c. Perform, for the benefit of said intelligence agencies, such services of common concern as the National Intelligence Authority determines can be more efficiently accomplished centrally.

"d. Perform such other functions and duties related to intelligence affecting the national security as the President and the National Intelligence Authority may from time to time direct."

2. In performing the functions specified in paragraph 3-a of the President's letter, the Director of Central Intelligence is hereby authorized

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to undertake such basic research and analysis of intelligence and counter-intelligence information related to the national security as may, in his opinion and that of the appropriate member of the Intelligence Advisory Board, be required to supplement the research and analysis performed by the State, War and Navy Departments in the fields of primary interest to each of those Departments. This will include the centralization of research and analysis activities of common but secondary interest to more than one of those Departments when, in the opinion of the Director of Central Intelligence and the appropriate members of the Intelligence Advisory Board, such activities can be more efficiently or effectively performed centrally.

3. In addition to the functions specified in paragraph 3-b of the President's letter, the Director of Central Intelligence is hereby directed to act as the agent of this Authority in coordinating and supervising all Federal foreign intelligence activities related to the national security in accordance with the over-all policies and objectives established by this Authority.

4. Pursuant to paragraph 3-c of the President's letter, the Director of Central Intelligence is hereby directed to perform the following services of common concern which this Authority has determined can be more efficiently accomplished centrally:

a. Conduct of all organized Federal espionage and counter-espionage operations for the collection of foreign intelligence information required for the national security.

b. Conduct of all Federal monitoring of press and propaganda broadcasts of foreign powers required for the collection of intelligence information related to the national security.

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to undertake such basic research and analysis of intelligence and counter-intelligence information related to the national security as may, in his opinion and that of the appropriate member of the Intelligence Advisory Board, be required to supplement the research and analysis performed by the State, War and Navy Departments in the fields of primary interest to each of those Departments. This will include the centralization of research and analysis activities of common but secondary interest to more than one of those Departments when, in the opinion of the Director of Central Intelligence and the appropriate members of the Intelligence Advisory Board, such activities can be more efficiently or effectively performed centrally.

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5. To the extent of available appropriations and within the limits of their capabilities, as determined by the respective Departments, the State, War and Navy Departments will make available to the Director of Central Intelligence, upon his request, the funds, personnel, facilities and other assistance required for the performance of the functions authorized herein. At the earliest practicable date, the Director of Central Intelligence will submit for approval by this Authority any supplemental budget required to perform the functions authorized herein, in addition to the appropriations already available for this purpose in the State, War and Navy Departments.

6. Where the performance of functions authorized herein requires the liquidation, transfer or integration of funds, personnel or facilities for existing activities of the State, War and Navy Departments, the liquidation, transfer or integration will be accomplished at the earliest practicable date as agreed to by the Director of Central Intelligence and the official now responsible for such activities so as to involve a minimum of interruption in the performance of these functions.

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RECOMMENDED REDRAFT OF PARAGRAPH 2, CIG [REDACTED] 25 JUNE 1946

. . . . .

2. In performing the functions specified in paragraph 3-a of the President's letter, the Director of Central Intelligence is hereby authorized to undertake such basic research and analysis of intelligence and counter-intelligence information related to the national security as may, in his opinion, and ~~that of~~ ~~the appropriate member of the Intelligence Advisory Board,~~ be required to supplement the research and analysis performed by other the State, War and Navy Departments of the government <sup>7</sup> ~~in the fields of primary interest to each of these Departments.~~ This will include the centralization of Research and analysis activities of common but secondary interest to more than one ~~of these Departments~~ will be centralized when, in the opinion of the Director of Central Intelligence and the ~~appropriate~~ members of the Intelligence Advisory Board, such activities can be more efficiently or effectively performed centrally.

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[REDACTED]  
Colonel, U.S.C.  
Acting Chief, Support Branch

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DISPOSITION FORM

FROM	TO	DATE		FROM	TO	DATE	
EKW	X	June 26/46	DIRECTOR OF CENTRAL INTELLIGENCE				CHIEF, CENTRAL REPORTS STAFF
			DEPUTY DIRECTOR, C.I.G.				W. Europe-Africa Branch
			ASSISTANT TO THE DIRECTOR				E. Europe-USSR Branch
			SECRETARY, N.I.A.				Middle East-India Branch
							Far East-Pacific Branch
			CHIEF OF OPERATIONAL SERVICES				Western Hemisphere Branch
			CHIEF, CENTRAL PLANNING STAFF				ADMINISTRATIVE OFFICER
			Policy & Review Branch				Personnel Branch
			Information Branch				Budget & Fiscal Branch
			Intelligence Branch				Administrative Services Branch
			Security Branch				Central Records
			Support Branch				Security Branch

REFERENCES:ENCLOSURES:

Draft

<input type="checkbox"/> ACTION	<input type="checkbox"/> DIRECT REPLY
<input type="checkbox"/> RECOMMENDATION	<input type="checkbox"/> COMMENT
<input type="checkbox"/> SIGNATURE	<input type="checkbox"/> FILE
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<input type="checkbox"/> PREPARATION OF REPLY	

REMARKS:

It is anticipated that the question of delineating responsibility of intelligence may arise at Friday's meeting when CIG [REDACTED] is discussed. In this event it is suggested that the attached statement of policy be used as a guide during such discussions.

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Colonel, GSC

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## POLICY FOR NATIONAL INTELLIGENCE

## PRODUCTION

1. In the initial stages of centralizing intelligence activities of common interest to State, War and Navy, it is necessary that a long-range intelligence plan be stated. This matter should be made the subject of an early NIA directive, but the desired policy should be resolved immediately -- as a basis for planning and operating on the working level. The following general policy, therefore, should serve as a guide to all concerned:

a. General. The overall national requirements for foreign intelligence will be planned for and established by the Central Intelligence Group, in consultation with other interested departments of the U. S. Government. Departmental Intelligence will be reviewed, integrated, evaluated, and the final high-level intelligence product disseminated to the Government as a whole, under policies recommended by the Director of Central Intelligence, through the NIA to the President.

b. Collection of Intelligence. The various agencies to continue the operation of their existing collection means, except that CIG will:

(1) Execute all federal espionage and counter-espionage operations for the collection of foreign intelligence.

(2) Conduct all federal monitoring of press and propaganda broadcasts of foreign powers.

(3) As soon as practicable, assume direct supervision of existing special intelligence collecting means.

c. Research and Analysis of Information.

(1) The various agencies will devote their research and analysis of information in the field of primary interest to the activities of their departments, e.g.:

STATE -- Political

WAR -- Military

Navy -- Naval

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## Policy for National Intelligence Production

(2) CIG will conduct research and analysis of information and intelligence which is of common interest to more than one department of the Government, i.e., geo-political, economic, scientific, biographical, psychological, sociological, etc. The intelligence product of the several departments of the Government will be reviewed, integrated, evaluated and the high-level intelligence product disseminated throughout the Government where required for the national security of the United States.

d. Distribution of Information and Dissemination of Intelligence.

(1) All agencies will arrange for timely distribution of raw information to CIG and to the governmental department having primary interest therein. Likewise CIG will forward raw information collected, which relates to the political, military and naval fields of endeavor, to the governmental agency primarily responsible.

(2) All agencies will disseminate automatically the finished intelligence product of their departments, and the spot intelligence within their purview, to CIG. After review, integration, and evaluation, the overall strategic and national policy intelligence relating to the national security will be disseminated to all using agencies of the Government having primary interest therein.

2. All intelligence activities must be directed toward assuring that the Director of Central Intelligence is provided with the means to carry out his responsibility under the President's Executive Order, which is -- "the correlation, evaluation and dissemination of strategic and national policy intelligence relating to the national security".

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